



Minimizing Our Climate Impact

At Wendy's, we are committed to delivering more to our customers while reducing our emissions footprint.

By setting near-term science-based targets across our System, and validating those targets with the Science Based Targets initiative (SBTi), we are reinforcing our commitment to managing our climate impact.

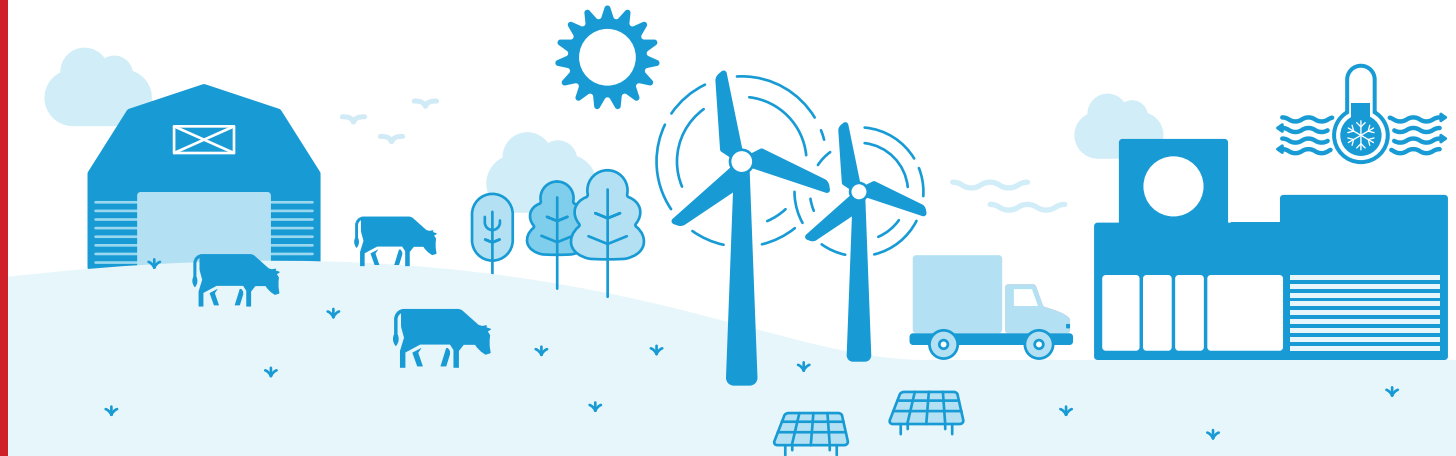
Wendy's 2030 Climate Goal

47%

greenhouse gas emissions reductions across the Wendy's® global System by 2030, from a base year of 2019, including:

Absolute **Scope 1 and 2** emissions tied to Company operations

Scope 3 emissions intensity per franchise restaurant and per metric ton of purchased goods



Key Areas of Focus

Energy Efficiency

- Improving energy efficiency with new equipment retrofits and upgrades
- Leveraging Wendy's more efficient Global Next Gen design standard for new builds
- Engaging franchisees to reduce emissions through the Wendy's Energy Challenge
- Reducing fuel use in Wendy's Company-operated fleet

Purchasing Practices

- Updating procurement and operational policies and considering sustainability in procurement decisions
- Collaborating with suppliers, in scope for Wendy's Responsible Sourcing goal, to identify ways to reduce emissions or sequester carbon in their operations and shared supply chain

Low-GWP Refrigerants

- Transitioning to refrigerants with a lower global warming potential (GWP)

Agriculture

- Exploring place-based projects that assist suppliers in adopting more climate-friendly practices and are tailored to local and/or regional ecosystems
- Evaluating projects to reduce emissions in grazing and feeding, while maintaining or improving animal welfare

Renewable Energy

- Identifying projects that enable a renewable energy transition
- Developing a renewable electricity procurement strategy across System operations